

PLYMOUTH ARGYLE FOOTBALL IN THE COMMUNITY TRUST TRADING AS



ARGYLE COMMUNITY TRUST



FINANCIAL REPORT 2024/25

Annual Report and Financial Statements for the Year Ended 30 June 2025

STATEMENT



MARK LOVELL
CHIEF EXECUTIVE OFFICER

Season 2024/2025 has been an incredible year for Argyle Community Trust, as we continue to serve those most in need, our commitment to Devon and Cornwall has never been stronger.

An exciting period of growth saw the new Hub at Foulston Park open its doors. This brand-new community space is already fulfilling its promise to be a beacon of sports, wellbeing, and community support, and is creating even more opportunities and inspiring even more people of all ages and abilities, in the heart of Devonport, and will for generations to come. We are

thankful to all our partners and funders in making this opportunity come to life.

Our reach into communities across Devon and Cornwall is a collective effort. It is driven by support from dedicated partners and funders, our incredible staff who work tirelessly to support people regardless of age, gender, race, and socioeconomic status, the power of sport, and the brand of Plymouth Argyle.

We don't just aim to provide; we also aim to sustain. I am proud that we have grown our impact in crucial areas, using data to ensure

we are meeting the real-world needs of the people we proudly serve. Whether it's supporting mental health, helping people into work, supporting young people with autism, or walking alongside those facing cancer diagnosis, the Trust is, and always will be, there.

We look to the future with excitement. We have built a structure and culture to ensure we are ready to tackle any of the challenges that lay ahead.

On behalf of everyone associated with Argyle Community Trust, thank you for being part of our journey and supporting our charity.

"WHETHER WE IT'S SUPPORTING MENTAL HEALTH, HELPING PEOPLE INTO WORK, SUPPORTING YOUNG PEOPLE WITH AUTISM, OR WALKING ALONGSIDE THOSE FACING CANCER DIAGNOSIS, THE TRUST IS, AND ALWAYS WILL BE, THERE"

CONTENTS

- 4** TRUSTEES AND STRUCTURE
- 6** ACHIEVEMENTS AND PERFORMANCE
- 8** KEY ACTIVITIES
- 10** COMMUNITY PROGRAMMES
- 16** TACKLING POVERTY WITH PROJECT 35
- 18** HEALTH AND WELLBEING
- 22** SPORTS AND SCHOOL PROVISIONS
- 28** EDUCATION AND EMPLOYABILITY
- 36** FACILITIES
- 40** EVENTS AND CAMPAIGNS
- 42** COLLEAGUES AND ENGAGEMENT
- 44** FUTURE DIRECTION
- 46** FINANCIAL TABLES





ARGYLE COMMUNITY TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

THE TRUSTEES

Mrs I C Vosper
 Mr A Parkinson (resigned 19 September 2025)
 Mrs V H Howell
 Mr J P Morgan
 Mrs C L Beney
 Mr P G Steer (resigned 20 January 2025)
 Mr S Brownlow
 Mr J Evans
 Ms C A Dennerly
 Mr P M Berne
 Mr R T Ramsey (resigned 2 July 2025)
 Mr M A Lovegrove
 (appointed 18 September 2025)

Secretary

Mrs J Yorke

Charity Registration Number

1128906

Company Registration Number

06797988

The charity is incorporated in England and Wales.

Registered Office

Home Park
 Plymouth
 Devon
 PL2 3DQ

Auditor

Westcotts (SW) LLP
 Plym House
 3 Longbridge Road
 Plymouth
 Marsh Mills
 Devon
 PL6 8LT

Structure, governance and management

Plymouth Argyle Football in the Community Trust was incorporated as a company limited by guarantee registration number 06797988 on 21 January 2009 and is registered with the Charity Commission under Charity Number 1128906. It is governed by its Articles of Association and operates

under the name "Argyle Community Trust".

Organisational Structure

The Trustees are responsible for the general control and management of the Trust. The Trustees give their time freely and receive no remuneration or other financial benefits, apart from expenses related to attendance at Trust Board meetings.

The Trustees meet together as a body usually no less than bi-monthly and are responsible for all decisions taken in relation to running the Trust and the community facilities and activities provided by the Trust.

Recruitment and appointment of trustees

The existing Trustees are responsible for the recruitment of new Trustees and invite new Trustees to the Board. Potential Trustees are invited to attend Trustees' meetings as observers and are given more details of the Trust's aims and activities and, if all agree, they are then proposed as new Trustees at the subsequent Trustees' meeting. This process allows due consideration of the person's eligibility, personal competence, specialist knowledge and skills.

The day-to-day management of the Community Trust facilities, activities and projects are delegated to staff, under the leadership of Chief Executive Officer Mark Lovell.

Risk Management

The Trustees confirm that exposure to risks is regularly reviewed, and appropriate and effective systems have been established to minimise them.

The Trust have identified risks that might prevent the Charity from achieving strategic priorities, with the objective of bringing each risk down to an acceptable level at which it can be managed and controlled. A regularly maintained, comprehensive risk register sets out responsibility within

the organisation for risk management, assigning risk managers and identifying measures that have been taken, or are yet to be taken, to mitigate each risk.

The principal risks identified during 2024/25 related to lack of diversification of funding streams, staff recruitment and retention and succession planning to reduce single points of failure. Creation of a new funding department, introduction of a restructure and new salary policy have been key drivers in reducing the risks identified.

Financial review

Net incoming funds from unrestricted sources for the year were £633,083 (2024: £549,718) which after a transfer of £44,218 (2024: £36,470) to restricted funds resulted in accumulated unrestricted funds of £3,482,510 (2024: £2,893,645) to be carried forward. When restricted funds are included, total funds at the year-end (excluding those of linked charity The Plymouth Argyle Training & Development Trust for Young People) were £8,003,100 (2024: £5,237,708).

Unrestricted general funds at the year-end (excluding the Facility Funds of £1,000,000 and the Manadon Sink Fund of £175,000) were £2,307,510 (2024: £1,768,645) and the trustees are satisfied that the current level of reserves held is in accordance with the reserves policy outlined below.

Reserves Policy

The Trustees acknowledge how changes in the level of reserves is a good indicator of the underlying financial health of the Trust and can be an indicator of potential problems.

The level of reserves will be monitored throughout the year as part of the normal monitoring and budgetary reporting processes. In addition, financial reporting and analysis provides a financial control environment which assists the management of such reserves..

In particular, Trustees will:

- identify when reserves are drawn on so that they understand the reasons and can consider the corrective action, if any, that needs to be taken;
- identify when reserve levels rise significantly above target so that they understand the reasons and can consider the corrective action, if any, that needs to be taken;
- identify where the reserves level is below target, consider whether this is due to short-term circumstance or longer term reasons which might trigger a broader review of finances and reserves;
- regard the ongoing review of the reserves level, target and policy as part of managing the charity;
- ensure that the reserves policy continues to be relevant as the charity develops or changes its strategy and activities;
- review the statement on reserves in the trustees' annual report where there have been significant changes in the reserves policy or level of reserves held.

It is the policy of the Trust to hold unrestricted funds to a level to provide sufficient funds to cover:

- expectations of future committed expenditure;
- the risk of unforeseen emergency or unexpected need for funds; and
- any future capital works to the requirements of the Trust where grant funding may not be available.

The target minimum level of reserves has been set as 6 months' worth of staffing costs and future committed expenditure, based upon latest forecasts and budgets (or the most recent 6 months of financial reports, where not available), where this expenditure is not to be met

by restricted income sources. This equates to a figure of £1.4m. Unrestricted general funds are in excess of this level. The Trustees have also prudently set aside a further £1,000,000 capital reserve fund for future use.

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the

prevention and detection of fraud and other irregularities..

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption. The trustees' annual report (incorporating the directors' report) was approved by the trustees of the charity on 15th December 2025 and signed on its behalf by:

**Mr M A Lovegrove
Trustee**



ACHIEVEMENTS AND PERFORMANCE

The Trustees have had due regard to the guidance published by the Charity Commission in fulfilling public benefit.

Strategic update

During the reporting period, our work continued to align with our core charitable purpose: to remove barriers to participation in sport and physical activity, with particular focus on underserved and isolated communities, underrepresented groups, and individuals assessed as being at risk. Our ethos remains: "Our Club is committed to our community."

Although our previous organisational strategy concluded in 2024, its priorities continued to guide delivery across 2025 while we undertook a strategic review and development process. Throughout this period, our mission remained to make a positive and sustainable difference to communities across Devon and Cornwall.

Our activities during the year were structured around five strategic aims:

Empower people to overcome inequalities and raise aspirations by providing opportunities and accredited attainment.

Promote physical participation and wellbeing by encouraging healthier lifestyles and removing barriers to participation.

Inspire supporters to engage with community outreach programmes.

Improve our systems and structures to provide quality, efficient services that are value for money by supplying staff and communities with comprehensive and ongoing innovative leadership and support.

Understanding and measuring impact of our programmes on the community.

Our charitable work leverages the profile and reach of Plymouth Argyle Football Club to inspire, engage, and support people of all ages, genders, backgrounds, and socioeconomic circumstances. Our vision remained to *provide inclusive opportunities that inspire and empower individuals and communities through sport and related activities.*

Recognition and impact

During the year, our commitment to supporting those most in need received national recognition. Our Children Affected by Parental Imprisonment (CAPI) programme was shortlisted for Best Community Project of the Year at the Football Business Awards and went on to win Community Project of the Year at the EFL Awards. These honours highlight the significant and positive impact our work continues to have on young people across Devon and Cornwall.

KEY ACTIVITIES OF THE TRUST

During the 2024/2025 season, we supported **101,218 local people**, ranging in age from **4 months to 100 years**. Across the year, we delivered **1,049,688 contact hours** through **more than 50 sessions each week**, all designed to meet local need.

We remain committed to tackling inequality: **52% of our participants live in the region's most deprived neighbourhoods**, demonstrating our focus on providing impactful support to those who need it most.

As we continue to create opportunities for all, we are proud that **39% of our participants identified as female**, an increase from 35% the previous season. This reflects our ongoing commitment to equality, and we are proud to support people living in the most deprived communities throughout their journey.

Our provisions are built around our five strategic pillars and, where appropriate, offer accredited qualifications, health benefits, and

opportunities that promote positive, lifelong behaviour change. This includes ongoing facility development to enhance our delivery.

Between July 2024 and June 2025, our income totalled **£8,029,941**, enabling us to deliver a wide range of programmes across Devon and Cornwall, covering the following themes:

COMMUNITY PROGRAMMES

HEALTH AND WELLBEING

SPORTS AND SCHOOL PROVISIONS

INCLUSIVE PROGRAMMES

EDUCATION AND EMPLOYABILITY

SPORTS AND SCHOOL PARTICIPATION

FACILITIES

EVENTS AND CAMPAIGNS



Premier League

Premier League



COMMUNITY PROGRAMMES

Empowering local young people through community engagement

Through the power of football, we aim to support those most in need by delivering programmes such as **Premier League Kicks**, **Premier League Inspires**, and other initiatives including **OPCC** and the **Million Hours Fund**. Across these programmes, we offer free football and sport sessions alongside educational workshops covering criminality, careers, discrimination, mental health, and sexuality. These activities are designed to promote both physical and social development and provide

mentoring opportunities. Supported by Premier League Kicks funding, our work focuses on raising aspirations and reducing crime and anti-social behaviour within high-priority communities.

Complementing this, our **Premier League Inspires** programme supports 11-18-year-olds who may be struggling with confidence, motivation, wellbeing, or engagement in education. Delivered in schools and community settings, the programme offers mentoring, workshops, and social action projects that help young people build resilience, develop key life skills, set positive goals, and feel more motivated, confident, and capable of achieving their potential.

In partnership with YMCA Plymouth and Plymouth Youth Service, and with support from the National Lottery **Million Hours Fund**, we engaged at-risk young people in Honicknowle through sustained support and structured physical activities. Through regular sessions, targeted mentoring, and themed workshops, participants developed confidence, improved their life skills, and gained access to positive pathways. They also built strong, trusting relationships with adults and local partners, including the police and youth services.

Sports Leaders Programme

This year, we launched our Sports Leaders Programme to further support Year 11 students within our Premier League Inspires pathway and help prepare them for their future. The programme is a practical training course designed to develop leadership skills through sport. Aimed at young people aged 12–18, it teaches

participants how to plan and deliver safe, fun, and inclusive physical activity sessions.

The course focuses on key skills such as communication, teamwork, confidence-building, and the fundamentals of coaching. Learners take part in practical activities and are often required to complete volunteering or leadership

hours to reinforce their development.

Upon completion, participants receive a recognised leadership certificate, supporting future opportunities in coaching, teaching, and community sport.

Safer Communities

- 1,332 local young people engaged in 3,757 hours of community development work.
- 65% of participants were from the most deprived 30% of neighbourhoods nationally.
- 60% reported improved mental wellbeing, and 80% experienced increased confidence and self-esteem.
- Over 100 hours of training and workshops delivered on culture and identity, racism, healthy relationships, and masculinity.
- Through targeted youth work, we supported 15 young people at risk of offending, many of whom had experienced adverse childhood experiences.

We have supported young people to:

- Re-engage with education and gain qualifications.
- Take up positive hobbies and activities.
- Reduce offending rates by 15%.

Youth Zone

We proudly launched our Youth Zone, providing vital open-access opportunities that empower local young people. Our staff deliver diversionary activities, particularly during periods of heightened anti-social behaviour and crime. Through Premier League Kicks, we offer free football sessions, mentoring, and educational workshops covering criminality, employment, racism, sexism, health, and sexuality. Our mission is to raise aspirations and build safer communities by reducing crime and anti-

social behaviour in areas of greatest need.

- 1,332 local young people engaged
- 65% are from the most deprived 30% of neighbourhoods
- 60% have improved mental wellbeing
- 80% have improved confidence and self-esteem
- 100% have improved physical wellbeing
- 100% participate more in competitive sport and physical activity

- 60% have progressed into employment, education, or training

We also provide vital one-to-one mentoring for young people who have experienced childhood trauma. This focused support helps protect those vulnerable to exploitation or involvement in crime.

- 154 hours of intensive one-to-one support delivered to 15 young people





Project Focus: ACTing with Children

Supporting young people in Cornwall with a parent in prison.

ACTing with Children earned us the Championship Community Project of the Season at the EFL Awards — a national recognition of our commitment to transforming the lives of vulnerable young people. This vital programme supports children and young people in Cornwall who have a parent in prison, addressing the well-documented adverse effects such as mental ill-health, trauma, low academic achievement, anti-social behaviour, and increased risk of involvement with the criminal justice system.

Delivered in partnership with the Police and Crime

Commissioner, Chief Constable, and Safer Cornwall, the programme takes a child-centred approach, providing targeted one-to-one interventions and wraparound support that meets each young person's social, physical, mental, and emotional needs.

Impact

- 114 vulnerable young people supported
- 38 were not previously known to any other service
- 75% improved self-esteem
- 75% improved resilience and confidence
- 68 referrals made to specialist support and community activities

- Three-fold increase in visits to imprisoned parents (a key factor in reducing parental reoffending)
- 17 improved relationships with imprisoned parents
- 46 parents, carers, and siblings engaged in wider support
- 300+ hours of engagement in our broader provisions
- School absenteeism reduced from 86% to 18%
- 84% decrease in school isolation cases
- 75% now attend school regularly

LM: A Journey of Transformation

When LM joined our programme, he was attending school only two days a week. His volatile behaviour and difficulties regulating his emotions were causing significant concern both at home and in school. With low self-esteem, poor attendance, and a deep distrust of authority, his academic future felt increasingly uncertain.

Over the past 14 months, LM has made exceptional progress. He has returned to full-time education, re-engaged with learning, and completed his GCSEs — achievements that once felt

far beyond reach. Through consistent, supportive mentoring, he has grown in confidence, developed emotional stability, and found a renewed sense of direction. We are incredibly proud that his hard work has led to him being accepted onto a construction course.

LM's mum shared:

"There has been a noticeable calming change at home with communication and attitude, with me and his siblings. We have seen a steady improvement since starting the programme, and his attendance

at school has increased. LM and I would like to thank Wayne for the hard work he has put in."

LM reflected:

"I now understand how actions and consequences affect my day. I was confrontational before working with Wayne, but he's helped me understand situations and how to manage the feelings I have during these situations. I didn't think I would be stood here, having just sat my exams, before I started with him."



Project 35

Through Project 35 — our award-winning social impact initiative delivered in partnership with Ginsters — we support local people experiencing poverty, social isolation, and loneliness. The project aims to relieve the immediate pressures of poverty while empowering individuals with the knowledge and confidence to exit it sustainably.

Through Project 35 — our award-winning social impact initiative delivered in partnership with Ginsters — we support local people experiencing poverty, social isolation, and loneliness. The project aims to relieve the immediate pressures of poverty while empowering individuals with the knowledge and confidence to exit it sustainably.

This year, we celebrated three years of Project 35 and the incredible impact it continues to have:

- 4,160 Ginsters products donated to people living in temporary accommodation
- 23,395 food items donated to children on holiday-hunger programmes

- 820 hours of volunteering contributed by Ginsters staff
- 9 primary school classes engaged in healthy eating workshops and social action
- 4,209 visits to our Manadon Food Club
- 50,508 food items shared with families facing food insecurity
- 32 students at risk of exclusion took part in a Ginsters enrichment day, developing cooking skills and understanding food production
- 192 young people participated in dedicated holiday roadshows
- 907 Christmas hampers delivered to families in need
- 550 Argyle kits donated to primary school children in receipt of free school meals
- 21 local people trained in simple, nutritious cooking through our Argyle in Aprons programme
- 36 schools contributed £4,735 and 2,805 food items during Green Army Days

A partner organisation shared the powerful impact of this work:

“Pasties are a lifeline to our guests. Even the street homeless will come in and ask if they can take some. A lot of guests would not be able to eat most days if not for Project 35. Some families save them for the children’s packed lunch as they would not be able to afford to give the child a substantial meal.

We are all extremely grateful for the food, and your kindness and generosity.”

Jannice Carpenter, General Manager, Plymouth Central OYO Hotel

Project 35 continues to combat poverty across Plymouth, Devon, and Cornwall. Our Food Clubs provide vital support to those facing food insecurity, our Christmas hampers ensure families are cared for during the toughest months, and our volunteers remain essential to everything we do. Through this work, we help individuals build confidence, develop new skills, and strengthen community spirit.



ACO
ELECTRICAL



BEACON
ELECTRICAL



7
10

HEALTH AND WELLBEING

Encouraging healthy lifestyles

Our health and wellbeing team supported more than 1,500 local people to become more physically active and improve their overall health, delivering over 1,300 sessions throughout the year.

We provided targeted healthy lifestyle programmes designed to create long-term improvements in weight management, diet, physical activity, and mental wellbeing. Each programme was

tailored to individual needs and included initiatives such as Active Through Football, Argyle FIT, and our Extra Time provisions.

Active Through Football

This year marked three years of delivery for our Active Through Football project, which supports people facing the greatest barriers to physical activity and helps them achieve long-term behaviour change. Funded by the Football Foundation and Sport England, the programme offers free and inclusive recreational football sessions, fitness classes, mums' stay-and-play fitness mornings, and wellbeing workshops.

- 78% reported increased activity levels
- 95% improved mental wellbeing
- 97% experienced reduced isolation
- 73% improved their diet
- 67% of participants identified as female, supported by expanded provision including a Women's Walking Football team, female social football sessions, and Mums' Stay & Play sessions where new mums can exercise alongside their child.

"This initiative is so needed in our communities. It's helped me rebuild strength and fitness, and I love the option to stay for a drink and a chat after. Getting back into exercise post-baby can be really tough—between childcare issues and the cost of gym memberships, it often feels impossible. But at Mum's Stay & Play, I know my children have a safe space to play while I focus on myself. It's more than just a class—it's a lifeline."

Mums Stay and Play participant

Key highlights from the 3-year funding period:

- 546 participants engaged, with 56% living in the most deprived areas of Plymouth





Supporting those facing loneliness and isolation

Through our Extra Time initiatives, we supported 268 people of retirement age, helping them to stay active, build friendships, and reduce loneliness and social isolation. Our weekly provisions include:

- Extra Time Hub
- Dementia Football Café
- Walk & Talk / Compassionate Café
- Veterans Hub

- Care home activity sessions
- Walking Football

Walking Football has been a particular highlight. With support from Classic Builders, we launched a third weekly session specifically for individuals living with or recovering from cancer. We now have four men's teams and two women's teams proudly representing Argyle

in County, Regional, and National competitions.

One participant shared: "It's my only social access outside of my home, where I was becoming very isolated and depressed with ill-health troubles. The group has become a family and I look forward to seeing everybody each week. It is not as easy to socialise and find friends in my circumstances, and this group has become a lifeline."

Argyle FIT – Health improvement and weight loss programme

Argyle FIT is a weight-loss football league where goals are scored both on the pitch and through personal health achievements. Continued delivery of the Cornwall programme has been secured for the next five years thanks to funding from Cornwall Council.

Outcomes achieved in 2024/25 across Bodmin, Brannel, Penzance, and Camborne:

- 383 people with a BMI of 25+ engaged

- 785 kg of total weight lost
- 84% reported increased activity levels
- 88% improved mental wellbeing
- 94% experienced reduced isolation
- 94% improved their diet

A participant reflected:

"I would never have imagined that being part of a community like this would make such a difference to my health and wellbeing. It has

proven to be the catalyst for re-energising my interest in sport, enabling me to engage further in other activities. The best part is that it's been social, fun, and built a strong sense of community—led by outstanding individuals who show genuine care in supporting others."

SPORTS AND SCHOOL PROVISIONS

School provisions

As we seek to inspire engagement in physical activity, we offer local primary schools the opportunity to take part in the Premier League Primary Stars programme and the EFL in the Community's Joy of Moving programme, funded by Ferrero. We also provide a full syllabus of physical education and teacher development sessions, lunchtime clubs, and after school clubs. Our mission is to fight local childhood health inequalities.

As we seek to inspire engagement in physical activity, we offer local primary schools the opportunity to take part in the Premier League Primary Stars programme and the EFL in the Community's Joy of Moving programme, funded by Ferrero. We also provide a full syllabus of physical education and teacher development sessions, lunchtime clubs, and after school clubs. Our mission is to fight local childhood health inequalities.

- 58,856 local primary school children were encouraged to get physically active through our school provisions
- We delivered 22,000 hours of fun and engaging physical activity
- 420 teachers were supported by our coaches
- 133 schools enhanced their sporting opportunities through our programmes





Holiday programmes

Through our Holiday Activities and Food, Time2Move, and Fit and Fed programmes, we provide children in receipt of free school meals with nutritious lunches and engaging activities to increase physical activity and prevent social isolation. Our daily enrichment sessions support local families in need of childcare and promote healthy lifestyle habits. With funding from Plymouth City Council, Devon County Council, Cornwall Council, and Torbay Council, we support people on free school meals.

Our qualified coaches support the technical, physical, social, and psychological development of local players aged 2-16 as we look to inspire the next generation of footballers.

- 2,642 players took part
- 1,809 hours of training and development
- 249 players progressed through our male talent pathway
- 13 successfully joined the Argyle Academy.
- As part of our dedication to providing equal opportunities for all, we also have a dedicated female-specific pathway.
- 553 local female players took part

The growth in our girls' pathway has contributed to a 3% increase in female engagement across Trust provisions.

"We are so impressed with the coaches at the Player Development Centre. They have welcomed, encouraged,

and supported my daughter through her journey. We were really impressed with how you monitored and kept in touch with us about her development." - Parent.

- 1,058 young footballers from 96 teams across Devon and Cornwall travelled to Home Park to take part in the Babcock Community Cup
- 571 goals scored
- 93 clean sheets kept

"The atmosphere and enjoyment our boys got from playing on the pitch was incredible! Scoring goals in front of the Babcock Devonport End was a dream come true. Recognition over the Tannoy for their magic moments was the perfect finishing touch" – Rich Vicary, local football coach

Healthy lifestyle habits for a lifetime

4,414 local primary school students took part in our Premier League Primary Stars programme and the EFL in the Community Joy of Moving programme, funded by Ferrero.

54,597 students engaged in our Physical Education, Planning, Preparation, and Assessment lessons, lunchtime clubs, and after school clubs. Our mission is to fight local childhood health inequalities.

Our holiday daily enrichment sessions support local families in need of childcare and promote healthy lifestyle habits. Through our Holiday Activities and Food, Time2Move, and Fit and Fed programmes, we provided 1,890 children in receipt

of free school meals with 9,072 nutritious lunches and engaging activities to increase physical activity and prevent social isolation.

Inclusive sessions

We are passionate about inclusion and ensuring that people with disabilities can access the same level of activity and sporting opportunities as their peers.

- 3,130 attendances
- 5,305 contact hours delivered

We run tailored programmes that make the health, social, and mental wellbeing benefits of sport fully accessible.

This year, we delivered 232 hours of physical activity through initiatives including Hearing Impaired Football, the Manadon Para Hub, Plymouth University sessions, Pan Disability sessions, Junior Ability Counts, and Adult Ability Counts.

With funding from Children in Need, our Junior Ability Counts programme brought local players with disabilities and health conditions together to train and compete in structured leagues. Across our junior and adult programmes, 113 players took part in 115 hours of physical activity.

Project focus: Argyle4Autism

We launched Argyle4Autism, a new players-led pilot project supported by the Premier League and the Professional Footballers' Association. Designed in collaboration with first-team players Joe Edwards and Julio Pleguezuelo, the programme aims to break down barriers faced by children with autism spectrum disorder, including those awaiting diagnosis. Through tailored sport and e-sports sessions, Argyle4Autism helps young people improve physical health, self-esteem, and social skills, while also providing their families with practical advice and support.

"It's a pleasure to have assisted with this project," said Argyle Captain Joe Edwards. "Football is a great way for people, whatever their background or situation, to come together. We've done our best to create a programme which is educational, challenging, accessible and, most importantly, fun."

- 27 local young people and their families engaged
- 648 attendances across 24 sessions
- 30 Argyle shirts donated by Classic Builders
- 12 player visits since the programme launched

A parent shared:

"Argyle4Autism is an inclusive programme where my child feels accepted, and physical activity is encouraged without shame when he gets it wrong. Staff have been encouraging, with lots of high fives and smiles."





EDUCATION AND EMPLOYABILITY

Post-16 BTEC Extended Diploma in Sport

The 2024–25 academic year has been one of the most exciting and transformative yet for the Argyle Community Trust Post-16 Programme. With record student numbers, new curriculum pathways, and success both on and off the pitch, this year reflects our growing commitment to education, enrichment, and career pathways across Devon and Cornwall.

Academic Achievement and Student Progress

With over 220 students enrolled across our Plymouth, Camborne, and Newton Abbot hubs, our Post-16 programme

continues to provide inclusive and high-quality education rooted in sport, esports, and personal development.

We are proud to report a 96% retention rate and a 96% overall qualification achievement rate, surpassing national benchmarks. Our student satisfaction survey revealed that 93% of student-athletes rated their experience as good or outstanding, and 96% felt supported by tutors and pastoral staff and 95% said they would recommend the courses on offer to their friends. These outcomes are a testament to our dedicated education team and the

tailored support provided at every stage. 47% gained the highest grade possible for their course and 85% of student-athletes surpassed their target grades. We delivered 6,597 hours of theory and football sessions.

Our employability-focused curriculum offered students more than just their core qualifications. This year, students achieved over 120 additional certificates in areas such as first aid, safeguarding, fitness instruction, money matters, gambling awareness, mental health awareness, and digital skills – all helping to future-proof their progression.

Enrichment, Experiences, and Employability

This year saw a major expansion of our enrichment provision. Students participated in residentials to Barcelona, Spain and Tampa in the USA as well as more local residentials including NCS activities across Dartmoor, all of this coupled with travelling many miles around the UK for the regular Wednesday fixtures. All designed to broaden horizons and raise aspirations.

Our football and esports teams competed nationally through the National Youth Alliance League, The CEFA league and British College Esports Championships, with our Plymouth and Camborne squads earning top-three finishes and several players gaining trials with semi-professional clubs.

In esports, students competed in Overwatch, Valorant and

Rocket League, all delivered from our brand-new esports hub at Foulston Park, supported by Babcock and in partnership with City College Plymouth. Several learners have since moved into esports coaching, streaming, or higher education.

Community Engagement and Social Impact

As a charitable organisation, giving back remains a core part of our identity. Our students helped raise over £2,400 for local charities, delivered school workshops to over 400 primary pupils, and completed over 1,500 hours of volunteering in their local communities.

Expanding Horizons

This year also marked the introduction of two new curriculum pathways:

- YMCA Level 2 & 3 Personal Training for our Newton Abbot students, our Plymouth and Cornwall students already received this offer.
- BTEC Level 2 Esports in Plymouth

We continue to develop our Post-16 Girls' Football Programme, with competitive fixtures, strength & conditioning sessions, and pathways into coaching and volunteering.

Post 16 students Sienna Gilbert and Shana Dolbel have both signed for the Argyle Women's team this year. "I am really happy that I made my debut this season for the first team, and for it to come so early, I feel I've put in a lot

of hard work and effort over the last few months to get me in this position and making my debut at Home Park made it much better than I would have thought ever. I can't thank the coaches at Argyle Community Trust enough. Obviously I feel I've put a lot of personal work in to get here but they have continued to drive me forward and help with my development which has allowed me to grow immensely as a player, but also off the pitch with my education'. Sienna Gilbert.

"I moved over from Jersey around 3 months ago for more opportunities in my football as well as having the educational part, the Argyle Community Trust programme has given me amazing coaching as well as areas to improve both in football and studying, as well as getting me in contact with the under 18s Argyle team and

Argyle women's first team. The course has amazing flexibility as you are able to balance both the football side of it and the coursework side and I have made some amazing friends on the course who have been so welcoming in helping me move over." Shana Dolbel.

Our work experience placements grew significantly, with over 85 students undertaking placements in schools, leisure centres, gyms, and media organisations. These partnerships are vital in preparing our learners for life beyond education.

One statistic that we are particularly proud of is the conversion rate from apprentice in the department to full time employment in the depart, to date 4 of our current full time members of staff were apprentices less than 12 months ago.





Sporting Excellence

In football, the Trust ended the year with four titles:

- NFYL Premier League Champions
- NFYL Division 1 League Champions
- NFYL Cup Runners up (Narrowly losing to the Liverpool based Robbie Fowler Academy at QPR's Loftus Road stadium)
- CEFA South West 1 League Champions
- CEFA South West 2 League Champions
- CEFA South West 3 League Runners Up
- CEFA National Cup semi finalists

Apprenticeships

As an independent apprenticeship provider, we have continued to align our provision with regional workforce needs and national skills priorities. In 2024/25, our curriculum offer was broadened through the introduction of two new programmes: the Level 4 Corporate Responsibility & Sustainability Practitioner Apprenticeship, supporting organisational environmental compliance and ESG

capacity, and the Level 2 Leisure Team Member.

Apprenticeship, addressing operational workforce gaps across leisure and community facilities. Our strategic intent remains to ensure that every school across Devon and Cornwall can access an apprentice, with all learners deployed across diverse community settings to maximise employer engagement and applied

learning hours. During the reporting period, we enrolled and supported 77 apprentices across multiple standards, delivering structured off-the-job training, robust progress monitoring, and tailored employer liaison. We have achieved an 85% achievement rate this year, this ranks us as number 1 in the South West for apprenticeship achievements.

Higher Education

2024/25, was our 11th year of strategic collaboration with Plymouth Marjon University, integrating academic delivery with applied practice across sport, health, and community development. Our staff contributed to the university's recruitment activity and supported progression pathways designed to increase local participation and attainment in higher education. As part of this partnership, we delivered targeted lectures, coordinated structured work-based learning opportunities, and provided access to casual employment across multiple operational areas. Across the reporting period, we supported 51 students and facilitated 1,350 hours of high-quality, employer-supervised placement activity within our sport and community programmes.

Skills

Across our pre-employability programmes, our Skills team continued to expand and adapt provision in line with local needs. Through YEP!, funded by Cornwall Council, we supported 96 local people to develop foundational employability skills, alongside structured work-based learning opportunities totalling 1,413 hours of personal development.

During 2024/25 we strengthened our offer in Plymouth through the Shared Prosperity Fund Skills Builder Programme, designed to engage residents who are furthest from the labour market. This programme has delivered positive outcomes, supporting individuals to build confidence, increase employability, and progress towards sustainable education, training, or employment pathways.

- 100% completed this work readiness programme
- 86 hours of employment-related training and support delivered
- 85% secured full-time employment on completion of our support

We also launched Skills Forward, a Cornwall-based project working intensively with six young people with Education, Health and Care Plans (EHCPs). The programme focuses on developing essential skills, improving personal confidence, enhancing readiness for further study or work, and supporting participants to transition into appropriate education or training destinations. Early outcomes have been highly successful, with participants demonstrating improved engagement, clearer progression pathways, and increased independence.

Through the YEP programme, Brooke was referred for 1:1 mentoring with Argyle Community Trust, where support focused on rebuilding her confidence and creating a personalised plan. Exploring her interests, especially her love of surfing, her mentor helped Brooke re-engage and build self-confidence, which was supported by a gym membership and active mentoring sessions. A few months later, Brooke's progress has been remarkable. She is now training for her Lifeguard and Surf Instructor Qualification, has built strong friendships, and recently started her first job as a waitress. As Brooke says, "I am so proud of how far I have come... I am planning my future and so excited for all the opportunities I now have." Her mentor added, "It has been amazing to see how far Brooke has come... her independence is growing as well."





FRESH OVEN
BAKED PIZZA

AVAILABLE TO HIRE FOR
EVENT OR OCCASION



@PILGRIMPIZZA

POWERED BY Rank Foundation



**SIGN UP, TAKE
A SELFIE AND
WIN ARGYLE
MERCH!**

Sign up to our mailing list and post a photo of you with your pizza next to the van on social media with #PilgrimPizza for a chance to win a signed Argyle shirt or signed Argyle ball.

FACILITIES

This year, 229,500 visits were made across our three facilities to access community provisions delivered by ourselves and our valued local partners. Eighty-seven local people received dedicated support to combat social isolation and loneliness. Our Warm Space initiative continued to provide free breakfasts, hot showers, internet access, and a warm, safe environment for those struggling with the cost-of-living crisis.

Manadon Sports Hub

Our Manadon Sports and Community Hub is home to grassroots adult and youth teams, supporting local people to get active and inspiring the next generation of sportspeople. During the 2024/25 season, the site hosted 392 matches, with 56 local men's and women's teams and 19 youth teams calling the facility their home.

The site continues to offer positive interventions and activities, including football

sessions and over-55s provisions. It is also home to Plymouth Civil Service and Roborough Cricket Club, providing a place to train, play, and socialise. Cricket activity has grown significantly, expanding from 2 to 4 adult teams, with more than 100 young people now registered as members of the cricket club.

Every Friday, we deliver our Community Food Larder and Warm Spaces Café, offering essential support for those

impacted by the cost-of-living crisis. The site provides a welcoming community hub where people can socialise, access support, and connect with others. With the help of local partners and organisations, we ensure vulnerable residents receive year-round assistance. To date, over 320 people have accessed this provision, with around 40 individuals attending each week.

Pilgrim Pizza

Our mobile Pilgrim Pizza van continued to provide catering at events, with all income reinvested into our charitable work. Although the van has faced some operational challenges, it remains a valuable tool for connecting with local communities, sparking conversation, and fostering social interaction. We recognise there is further potential to maximise this opportunity to better meet community needs.

The Hub @ Foulston Park

In March 2025, the Trust proudly opened its new community centre in Devonport - The Hub at Foulston Park. This newly refurbished site represents over £4 million of investment to support the social, wellbeing, and developmental needs of communities in the west of the city.

Funding was secured through a range of partners, including the Community Ownership Fund, Bernard Sunley, Youth Investment Fund, The Garfield Weston Foundation, The Clothworkers' Foundation, and the Football Foundation. This collective investment has allowed us to create an accessible facility offering sports, leisure, wellbeing, and personal development opportunities for people of all ages, backgrounds, and abilities.

Below outline our vision for the hub:

- A new state-of-the-art community hub offering a welcoming space for fitness, wellbeing, education, connection, and a safe environment for all.
- Our Community Café combats social isolation

and provides vital cost-of-living support.

- A new hub launched offering all-weather pitches and tennis courts, as part of a vision for a vibrant, active community
- More than a fitness centre, it was designed in consultation with our community as a welcoming space for all, whether people are looking to get fitter and healthier, connect with others, or simply enjoy a safe and supportive environment.

This ambitious project has been delivered in partnership with Plymouth Argyle, Plymouth City Council, Plymouth Albion RFC, and Devonport Community Leisure Limited.

The Hub offers a range of health and wellbeing opportunities as part of Plymouth's network of Wellbeing Hubs, with a gym, sports hall, soft play, e-sports, café, and multi-use rooms that are open to all. Located in Devonport, a community facing significant deprivation, these spaces host physical activity programmes, mental

health support, youth and veterans' programmes, and life skills training.

- 576 local people aged 16-84 use our inclusive gym
- 43% identify as female
- 70% are from the top 10% most deprived postcodes
- 85% are from the top 30% most deprived postcodes
- 79% live within one mile as we create local opportunities for those in need

Councillor Sue Dann said: "The Hub will be of such value to thousands of residents for years to come, and its opening marks a big moment for the promotion of active, healthy lives in Plymouth."

"I'm so proud of what we have been able to achieve by working in partnership with the city's varied and eclectic sports community and governing bodies. Projects like this, where everyone works together for the benefit of Plymouth and its residents, are key to ensuring a healthy and active city for generations to come."

Sherford Sports Site

In 2024 we were delighted to officially open the Sherford Sports Hub. The need here was to ensure a new housing development on the outskirts of Plymouth had access to facilities which had been laid dormant to help improve community cohesion and develop community provisions for the new community. The site includes an all-weather sand-dressed astro turf pitch, full-size grass pitch, and tennis courts, the Hub is part of a broader vision to create a vibrant and active community, driven by the Sherford Consortium and supported by Plymouth City Council.



EVENTS AND CAMPAIGNS

The Charity does not carry out significant fundraising activities targeted at individuals. However, building on the success of previous campaigns, we continued to engage both existing and new commercial partners and supporters. This helped raise the profile of the Trust, inspire wider community engagement, and further diversify our funding streams in line with our strategic aims.

In 2024/25, we delivered the following fundraising and partnership activities:

- Charity Golf Day, sponsored by SW Law, engaging 96 golfers from South West businesses and raising £12,605 for our Kick Off Grief programme, which supports children experiencing parental bereavement.
- Green Army Fun Run, with 130 dedicated runners raising £7,307 for Project 35 and our ongoing work to combat food poverty.
- Shirt Tile & Step Sponsorship, generating £19,200 to support costs associated with our new facility development.
- Corporate Sponsorship, securing over £100,000 towards room design and setup at Foulston Park, ensuring the new community site meets local needs.
- Five-a-Side Corporate Cup, raising £2,250 to fund a new men's mental wellbeing project delivered in partnership with Devon Mind.needs.
- Festive Food Hamper Appeal, supported by Babcock, Ginsters, and The Church of the Holy Spirit, providing Christmas hampers to 200 families in need.
- Green Army Primary School Fundraisers, raising £2,311 to support Project 35.
- Charity of the Year Partnerships, with donations totalling £4,846 from local businesses including Roam Brewery, Bright Solicitors, Friary Mill, and Practice Plus Group. These donations were used to purchase food stock for our Community Food Larder.

EDI

65 hours of training and workshops exploring culture and identity, racism, healthy relationships, and masculinity hours of training and workshops exploring culture and identity, racism, healthy relationships, and masculinity.

232 attendees across 21 sessions which were attended by local schools and organisations. We delivered workshops to West Country Schools Trust pastoral leads to educate staff on microaggressions and inclusive language.



ARGYLE
COMMUNITY
TRUST

FOULSTON PARK
THE HUB

- ESPRESSO
- AMERICANO
- CAPPUCCINO
- CAFE LATTE
- FLAT WHITE
- FRAPPE



COLLEAGUES AND ENGAGEMENT

At the heart of what we do, our staff are key to ensuring our work is delivered to support our local community and help us meet our strategic aims. This year has brought both challenge and opportunity and our staff have been more integral than ever, helping develop our new community site, sustaining it and delivering the operations that have been essential in ensuring stability and success across the Trust.

The leadership team has helped support the growth of the business and diversify funding to support the workforce.

During this period our average staff numbers have increased from 178 to 184, including 120 contracted staff, 18 of which are undertaking an apprenticeship, and 64 sessional staff. Our gender

employment ratio sits at 78:22 in favour of males but we have made a number of recent female appointments and encourage inclusivity in all areas of our work. Volunteering on key projects has continued with active engagement between the organisation and volunteers to help benefit local communities.

We have provided pathways and training for our apprentices to enable them to move into contracted employment with us. Investment for staff training in safeguarding, first aid, coaching, challenging behaviour, qualified teacher status and mental health awareness took place during the year. Additionally, we ensured that all staff had access to a healthcare scheme in direct response to

requests from the workforce to support their mental health and wellbeing.

Our annual staff conference in September 24 enabled a celebration of the great work undertaken by staff and volunteers, with a continuation of our annual staff award presentation, recognising the achievements of ten members of staff in seven award categories.

We've continued developing our People Plan and Staff Charter to clearly outline what the organisation expects from its team—and what our staff can expect in return. To strengthen communication and collaboration, we're reintroducing the Staff Forum, giving employees a platform to share their voice—an essential element for building a cohesive and engaged workforce.

FUTURE DIRECTION

We are truly pleased with the performance of the Trust during this period. This is a testament to the hard work of our staff, the guidance of our Board, and the continued support of our partners. Throughout the year we have remained focused on our strategy, while also responding to societal changes to ensure we continue supporting local people effectively.

Last year, we stated that we were shaping our new strategy. Although this process has taken longer than anticipated, the additional time has been beneficial. It has allowed us to pause, reflect, and ensure that the final strategy is informed by thorough insight and consultation. As a result, we look forward to launching our new strategy in early 2026, confident that it will

enhance our impact within the communities we serve.

We have successfully launched our second community hub, with further developments at the site planned for the near future. As we expand to two sites, careful financial management-both operationally and in terms of ongoing development-remains essential. Our focus will be on delivering our strategic aims across both locations, ensuring they provide meaningful opportunities for local people while also remaining financially sustainable and not a burden on the organisation.

In addition, several government reviews are underway across the education and youth policy sectors. We will continue to monitor these developments closely to ensure our services align with

emerging policy outcomes while also meeting our aims and objectives.

We continue to enjoy a strong and collaborative relationship with our parent football club. Over the next 12 months, we will work together to further strengthen this partnership, including exploring shared services that can improve efficiencies, enhance delivery, and support the systems, operations, and promotion of the charity.

Finally, a key priority for 2025/2026 will be enhancing our digital presence. This includes the development of a new website and improvements to our customer journey, ensuring we respond effectively and consistently to the needs of our communities.





INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PLYMOUTH ARGYLE FOOTBALL IN THE COMMUNITY TRUST

Opinion

We have audited the financial statements of Plymouth Argyle Football in the Community Trust (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 30 June 2025, which comprise the Consolidated Statement of Financial Activities, , Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 30 June 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the and for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the and have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the (set out on page), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is

not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the directors and other management. We communicated identified laws and regulations throughout our team, and remained alert to any indications of non-compliance throughout the audit.
 - The company is subject to laws and regulations that govern the preparation of the financial statements, including financial reporting legislation, and other companies legislation. The company is also subject to other laws and regulations where the consequences of non-compliance could have a material impact on the amounts or disclosures within the financial statements, including employment, anti-bribery, anti-money laundering and certain aspects of companies legislation.
 - Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. In any audit, there remains a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.
- As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. we also:
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

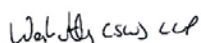
Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Adam Croney ACA (Senior Statutory Auditor)
For and on behalf of Westcotts (SW) LLP, Statutory Auditor:

Plym House
3 Longbridge Road
Plymouth
Marsh Mills
Devon
PL6 8LT

Date: 24th February 2026

 Adam Croney

STATEMENT OF FINANCIAL ACTIVITIES

(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

Year Ended 30 June 2025

	Note	Unrestricted Funds £	Restricted Funds £	Total 2025 £	Total 2024 £
Income and endowments					
Donations and legacies	3	188,599	2,471,530	2,660,129	2,421,115
Charitable activities	4	4,537,764	631,536	5,169,300	4,420,229
Other trading activities	5	161,402	-	161,402	378,719
Investment income	6	39,110	-	39,110	44,032
Total income		4,926,875	3,103,066	8,029,941	7,264,095
Expenditure on					
Charitable activities	7	(4,160,183)	(970,757)	(5,130,940)	(4,737,057)
Total expenditure		(4,160,183)	(970,757)	(5,130,940)	(4,737,057)
Net income		766,692	2,132,309	2,899,001	2,527,038
Transfers between funds		(44,218)	44,218	-	-
Net movement in funds		722,474	2,176,527	2,899,001	2,527,038
Reconciliation of funds					
Total funds brought forward		2,893,645	2,344,063	5,237,708	2,710,670
Total funds carried forward 24		3,616,119	4,520,590	8,136,709	5,237,708

All of the charity's activities derive from continuing operations during the above two periods. The funds breakdown for 2024 is shown in note 24.

BALANCE SHEET

as at 30 June 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	15	5,409,243	2,732,816
Investments	16	1	-
		<hr/>	<hr/>
		5,409,244	2,732,816
Current assets			
Debtors	17	984,615	545,128
Cash at bank and in hand	18	2,315,856	2,440,251
		<hr/>	<hr/>
		3,300,471	2,985,379
Creditors: amounts falling due within one year	19	(525,506)	(476,737)
		<hr/>	<hr/>
Net current assets		2,774,965	2,508,642
		<hr/>	<hr/>
Total assets less current liabilities		8,184,209	5,241,458
Creditors: amounts falling due after more than one year	20	(47,500)	(3,750)
		<hr/>	<hr/>
Net assets		8,136,709	5,237,708
		<hr/>	<hr/>
Funds of the charity			
Restricted income funds			
Restricted funds	24	4,520,590	2,344,063
Unrestricted income funds			
Unrestricted funds		3,616,119	2,893,645
		<hr/>	<hr/>
Total funds	24	8,136,709	5,237,708
		<hr/>	<hr/>

The financial statements on pages 26 to 62 were approved by the trustees, and authorised for issue on 15th December 2025 and signed on their behalf by:



Mr M A Lovegrove
Trustee
Company number 06797988

STATEMENT OF CASH FLOWS

Year Ended 30 June 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash income		2,899,001	2,527,038
Adjustments for:			
Depreciation of tangible fixed assets	15	52,983	55,384
Other interest receivable and similar income	6	(39,110)	(44,032)
Interest payable and similar charges		6,549	2,621
		<hr/>	<hr/>
		2,919,423	2,541,011
Changes in:			
Trade and other debtors	17	(439,487)	(125,935)
Trade and other creditors	19	78,098	89,406
Increase in deferred income	20	14,421	14,212
		<hr/>	<hr/>
Cash generated from operations		2,572,455	2,518,694
Interest paid		(6,549)	(2,621)
Interest received	6	39,110	44,032
		<hr/>	<hr/>
		32,561	41,411
Cash flows from investing activities			
Purchase of tangible fixed assets	15	(2,757,826)	(2,400,100)
Sale of tangible fixed assets		28,416	-
Acquisition of investments in subsidiary undertakings	16	(1)	-
		<hr/>	<hr/>
Net cash flows from investing activities		(2,729,411)	(2,400,100)
Net (decrease)/increase in cash and cash equivalents		(124,395)	160,005
Cash and cash equivalents at 1 July		2,440,251	2,280,246
		<hr/>	<hr/>
Cash and cash equivalents at 30 June		2,315,856	2,440,251
		<hr/>	<hr/>

All of the cash flows are derived from continuing operations during the above two periods.

NOTES TO THE FINANCIAL STATEMENTS

Year Ended 30 June 2025

1. Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:
Home Park
Plymouth
Devon
PL2 3DQ

The Trust is limited by guarantee and does not have share capital. The liability of the members is limited to £10 each. In the event of the winding up of the Trust any surplus assets that exist must be either directly applied to the objects of the Trust or transferred to another charity which has similar objects to those of the Trust.

2. Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund structure

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Income and endowments

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

Donations, Legacies and Grants

Income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably. Legacy income is recognised when receipt is probable and entitlement is established.

Donated services and facilities

Income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.

Contracts

Income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Deferred income

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

Raising funds

Expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.

Charitable activities

Expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.

Other expenditure

Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

Direct costs

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Tangible fixed assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated

depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Long leasehold property	4% straight line
Fixtures and fittings	30% reducing balance
Motor vehicles	25% straight line
Computer equipment	40% reducing balance
Assets under construction	not depreciated

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Business combinations

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the charity. All intra-group transactions, balances, income and expenses are eliminated on consolidation. In accordance with Section 35 of FRS 102, Section 19 of FRS 102 has not been applied in these financial statements in respect of business combinations effected prior to the date of transition.

Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Financial instruments

Classification

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the charity after deducting all of its liabilities.

Recognition and measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the charity intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the charity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the charity, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Debt instruments

Debt instruments which meet the following conditions are subsequently measured at amortised cost using the effective interest method:

(a) The contractual return to the holder is (i) a fixed amount; (ii) a positive fixed rate or a positive variable rate; or (iii) a combination of a positive or a negative fixed rate and a positive variable rate.

(b) The contract may provide for repayments of the principal or the return to the holder (but not both) to be linked to a single relevant observable index of general price inflation of the currency in which the debt instrument is denominated, provided such links are not leveraged.

(c) The contract may provide for a determinable variation of the return to the holder during the life of the instrument, provided that (i) the new rate satisfies condition (a) and the variation is not contingent on future events other than (1) a change of a contractual variable rate; (2) to protect the holder against credit deterioration of the issuer; (3) changes in levies applied by a central bank or arising from changes in relevant taxation or law; or (ii) the new rate is a market rate of interest and satisfies condition (a).

(d) There is no contractual provision that could, by its terms, result in the holder losing the principal amount or any interest attributable to the current period or prior periods.

(e) Contractual provisions that permit the issuer to prepay a debt instrument or permit the holder to put it back to the issuer before maturity are not contingent on future events, other than to protect the holder against the credit deterioration of the issuer or a change in control of the issuer, or to protect the holder or issuer against changes in levies applied by a central bank or arising from changes in relevant taxation or law.

(f) Contractual provisions may permit the extension of the term of the debt instrument, provided that the return to the holder and any other contractual provisions applicable during the extended term satisfy the conditions of paragraphs (a) to (c).

Debt instruments that are classified as payable or receivable within one year on initial recognition and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

With the exception of some hedging instruments, other debt instruments not meeting these conditions are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

Investments

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in subsidiaries and associates are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value of the shares issued plus fair value of other consideration. Any premium is ignored.

3. Income from donations, legacies and grants

	Unrestricted Funds General £	Restricted Funds £	Total 2025 £
Donations			
50/50 Lottery	10,000	-	10,000
Care Support SW Ltd	3,000	-	3,000
Charities Trust	1,000	-	1,000
Persimmon Homes	3,000	-	3,000
Other donations	41,815	-	41,815
Grants			
EFL Trust: Core Funding	38,766	-	38,766
ELS - Joy of Moving	23,153	-	23,153
Youth Investment Fund - Brickfields	-	994,669	994,669
Other grants	-	2,662	2,662
Household Support Grant	-	3,400	3,400
ERF Delivery Company Ltd - PV	-	40,000	40,000
FL Community Shield	15,000	-	15,000
Morrisons Foundation	8,000	-	8,000
Arcadis	24,865	-	24,865
PLCF Core	20,000	-	20,000
The Football Foundation	-	1,430,799	1,430,799
	188,599	2,471,530	2,660,129
Unrestricted Funds General £			
Restricted Funds £			
Total 2024 £			
Donations			
PAFC Ladies donations	80,520	-	80,520
Appeals and donations	-	50,000	50,000
Yelverton Golf Club	6,500	-	6,500
St Austell Brewery	3,500	-	3,500
Other donations	44,486	-	44,486
Grants			
EFL Trust: Core Funding	34,637	-	34,637
Youth Investment Fund - Brickfields	-	1,071,794	1,071,794
Community Ownership Fund	-	1,000,000	1,000,000
Household Support Grant	-	2,720	2,720
Garfield Weston Grant	-	50,000	50,000
The Football Foundation	-	76,958	76,958
	169,643	2,251,472	2,421,115

4. Income from charitable activities

	Unrestricted Funds General £	Restricted Funds £	Total 2025 £
Premier League Primary Stars	-	100,000	100,000
Premier League Kicks	-	115,000	115,000
Premier League Police Pilot Fund	-	39,000	39,000
Rank Foundation	-	30,992	30,992
The FA Emerging Talent	-	27,200	27,200
Premier League Inspires	-	35,000	35,000
Football and health related courses and activities	2,319,001	-	2,319,001
Marjon foundation degree	65,000	-	65,000
Education services	1,176,473	-	1,176,473
Apprenticeship programme	497,373	-	497,373
Fit & Fed	358,649	-	358,649
Ancillary trading	121,268	-	121,268
Premier League Fans Fund	-	25,000	25,000
Sport England	-	34,800	34,800
Premier League Fans Referral Pilot Fund	-	12,500	12,500
National Lottery	-	45,942	45,942
Active Through Football	-	109,534	109,534
PCC - Community Recovery Fund	-	42,000	42,000
Miscellaneous income	-	14,568	14,568
	4,537,764	631,536	5,169,300

	Unrestricted Funds General £	Restricted Funds £	Total 2024 £
National Citizen Service	43,755	-	43,755
Premier League Primary Stars	-	100,000	100,000
Premier League Kicks	-	115,000	115,000
Premier League Core	20,000	-	20,000
Rank Foundation	-	59,180	59,180
The FA Emerging Talent	-	24,500	24,500
Children in Need	-	1,000	1,000
Premier League Inspires	-	35,000	35,000
Football and health related courses and activities	1,937,986	-	1,937,986
Armed Forces Covenant Fund Trust	-	500	500
Street Games UK	-	7,200	7,200

4. Income from charitable activities (continued)

	Unrestricted Funds General £	Restricted Funds £	Total 2024 £
Marjon foundation degree	65,000	-	65,000
Safer Streets	-	25,000	25,000
Education services	1,045,937	-	1,045,937
Apprenticeship programme	385,067	-	385,067
Fit & Fed	293,289	-	293,289
Ancillary trading	92,299	-	92,299
Premier League Fans Fund	-	25,000	25,000
Sport England	-	9,500	9,500
Clothworker's Foundation	-	50,000	50,000
Premier League Fans Referral Pilot Fund	-	15,000	15,000
National Lottery	-	47,427	47,427
Community Allotment - National Grid	-	4,500	4,500
Miscellaneous income	12,090	5,999	18,089
	<hr/> 3,895,423	<hr/> 524,806	<hr/> 4,420,229 <hr/>

5. Income from other trading activities

	Unrestricted Funds General £	Total 2025 £
Sponsorships	40,863	40,863
Other trading income	120,539	120,539
	<hr/> 161,402	<hr/> 161,402 <hr/>

	Unrestricted Funds General £	Total 2024 £
Facilities management fee	10,000	10,000
Sponsorships	204,671	204,671
Hire of function rooms	14,987	14,987
Other trading income	149,061	149,061
	<hr/> 378,719	<hr/> 378,719 <hr/>

6. Investment income

	Unrestricted Funds General £	Total 2025 £
Bank interest receivable	39,110	39,110
	<hr/> 39,110	<hr/> 39,110

	Unrestricted Funds General £	Total 2024 £
Bank interest receivable	44,032	44,032
	<hr/> 44,032	<hr/> 44,032

7. Expenditure on charitable activities by fund type

	Note	Unrestricted Funds General £	Restricted Funds £	Total 2025 £
Charitable activities	8	3,646,818	846,877	4,493,695
Support costs	9	513,365	123,880	637,245
		<hr/> 4,160,183	<hr/> 970,757	<hr/> 5,130,940

	Note	Unrestricted Funds General £	Restricted Funds £	Total 2024 £
Charitable activities	8	3,415,540	476,140	3,891,680
Support costs	9	522,559	322,818	845,377
		<hr/> 3,938,099	<hr/> 798,958	<hr/> 4,737,057

8. Expenditure on charitable activities

	Unrestricted Funds General £	Restricted Funds £	Total 2025 £
Wages and coaching fees	2,304,719	669,449	2,974,168
Social security costs	204,029	43,026	247,055
Pension costs	59,330	9,897	69,227
Hire of halls and pitches	304,094	49,075	353,169
Footballs, sports wear, gifts and prizes	334,994	30,873	365,867
Football tours, games and trips	21,233	4,529	25,762
Training and qualifications	80,249	1,032	81,281
Motor and travel expenses	108,450	14,490	122,940
Lunches and refreshments	181,572	24,506	206,078
Tickets	48,148	-	48,148
	<hr/> 3,646,818	<hr/> 846,877	<hr/> 4,493,695

	Unrestricted Funds General £	Restricted Funds £	Total 2024 £
Wages and coaching fees	2,374,132	272,875	2,647,007
Social security costs	172,207	36,315	208,522
Pension costs	54,615	9,111	63,726
Hire of halls and pitches	297,598	46,669	344,267
Footballs, sports wear, gifts and prizes	138,506	54,289	192,795
Football tours, games and trips	26,248	5,329	31,577
Training and qualifications	68,276	6,439	74,715
Motor and travel expenses	135,255	26,876	162,131
Lunches and refreshments	110,714	18,237	128,951
Tickets	37,989	-	37,989
	<hr/> 3,415,540	<hr/> 476,140	<hr/> 3,891,680

9. Analysis of governance and support costs

Analysis of support costs	Unrestricted Funds	Restricted Funds	Total 2025	Total 2024
	£	£	£	£
Administration wages	-	56,873	56,873	231,707
Telephone	6,788	-	6,788	8,387
Postage and stationery	26,356	-	26,356	25,025
Advertising and marketing	-	4,116	4,116	35,302
Computer expenses and support	30,766	-	30,766	18,984
Repairs, renewals and refurbishments	21,612	-	21,612	27,305
Registration and affiliation fees	66,489	-	66,489	51,864
Sundries	11,479	1,424	12,903	13,205
Depreciation	52,982	-	52,982	55,382
Rent and rates	(11,504)	-	(11,504)	32,747
Legal and professional fees	85,275	-	85,275	109,696
Bank and credit card charges	22,542	-	22,542	28,960
DBS and safeguarding	6,549	-	6,549	2,621
Bad debts	2,733	-	2,733	7,034
Light and heat	25,490	18,510	44,000	82,371
Insurance	25,901	7,113	33,014	19,176
Irrecoverable VAT	100,766	-	100,766	70,609
Staff Training	-	4,852	4,852	3,274
Travelling	-	-	-	6,677
Staff Welfare	-	-	-	700
(Profit)/loss on disposal	28,416	-	28,416	-
Recharges	-	30,992	30,992	-
Loan interest	975	-	975	-
	<u>503,615</u>	<u>123,880</u>	<u>627,495</u>	<u>831,026</u>
Governance costs				
Auditors remuneration	9,750	-	9,750	8,200
Admin and safeguarding	-	-	-	6,151
Total expenditure	<u>513,365</u>	<u>123,880</u>	<u>637,245</u>	<u>845,377</u>

10. Net incoming/outgoing resources

Net incoming resources for the year include:

	2025	2024
	£	£
Depreciation of fixed assets	52,983	55,384

11. Trustees remuneration and expenses

During the year the charity made the following transactions with trustees:

Mr R T Ramsey

£Nil (2024: £996) of expenses were reimbursed to Mr R T Ramsey during the year.

12. Staff costs

The aggregate payroll costs were as follows:

	2025	2024
	£	£
Staff costs during the year were:		
Wages and salaries	3,031,041	2,878,714
Social security costs	247,055	208,522
Pension costs	69,227	63,726
	<hr/>	<hr/>
	3,347,323	3,150,962
	<hr/>	<hr/>

The average head count of employees during the year was 184 (2024: 178).

The number of employees whose emoluments fell within the following bands was:

	2025	2024
	No.	No.
£80,001 - £90,000	1	1

13. Auditors' remuneration

	2025	2024
	£	£
Audit of the financial statements	9,750	8,200

14. Taxation

The charity is a registered charity and is therefore exempt from taxation.

15. Tangible fixed assets

	Long leasehold property £	Fixtures and fittings £	Motor vehicles £	Computer equipment £	Assets under construction £	Total £
Cost						
At 1 July 2024	191,840	211,918	40,387	192,170	2,475,141	3,111,456
Additions	5,904	3,196	-	26,818	2,721,908	2,757,826
Disposals	(14,708)	(78,059)	-	(66,265)	-	(159,032)
Transfers	4,424,658	704,463	-	-	(5,129,121)	-
At 30 June 2025	4,607,694	841,518	40,387	152,723	67,928	5,710,250
Depreciation						
At 1 July 2024	48,069	153,305	23,107	154,159	-	378,640
Charge for the year	7,322	14,402	5,760	25,499	-	52,983
Eliminated on disposals	(1,177)	(64,258)	-	(65,181)	-	(130,616)
At 30 June 2025	54,214	103,449	28,867	114,477	-	301,007
Net book value						
At 30 June 2025	4,553,480	738,069	11,520	38,246	67,928	5,409,243
At 30 June 2024	143,771	58,613	17,280	38,011	2,475,141	2,732,816

16. Fixed asset investments

	2025	
	£	
Shares in group undertakings and participating interests	1	
Shares in group undertakings and participating interests		
	Subsidiary undertakings	Total
	£	£
Cost		
Additions	1	1
At 30 June 2025	1	1
Net book value		
Additions	1	1

17. Debtors

	2025	2024
	£	£
Trade debtors	337,345	334,531
Due from group undertakings	221,276	-
Prepayments	83,729	47,726
Accrued income	179,022	110,990
VAT recoverable	163,243	51,881
	<hr/>	<hr/>
	984,615	545,128
	<hr/>	<hr/>

18. Cash and cash equivalents

	2025	2024
	£	£
Cash at bank	2,315,856	2,440,251
	<hr/>	<hr/>

19. Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade creditors	241,755	243,214
Other taxation and social security	60,639	50,923
Other creditors	32,085	24,214
Accruals	62,179	43,959
Deferred income	128,848	114,427
	<hr/>	<hr/>
	525,506	476,737
	<hr/>	<hr/>

20. Creditors: amounts falling due after one year

	2025	2024
	£	£
Other creditors	47,500	3,750
	<hr/>	<hr/>

21. Deferred income

	2025	2024
	£	£
Deferred income at 1 July 2024	114,427	100,215
Amounts released from previous periods	(114,427)	(100,215)
Resources deferred in the period	128,848	114,427
	<hr/>	<hr/>
Deferred income at year end	128,848	114,427
	<hr/>	<hr/>

22. Obligations under leases and hire purchase contracts

Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2025 £	2024 £
Other		
Within one year	68,704	11,933
Between one and five years	274,815	13,336
After five years	4,212,351	-
	4,555,870	25,269

23. Pension and other schemes

Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £69,227 (2024 - £63,726).

24. Funds

Group	At 1 July 2024 £	Incoming resources £	Resources expended £	Transfers £	At 30 June 2025 £
Unrestricted funds					
General					
General Funds	1,768,645	4,926,875	(4,160,183)	(94,218)	2,441,119
Facility Funds	1,000,000	-	-	-	1,000,000
	2,768,645	4,926,875	(4,160,183)	(94,218)	3,441,119
Designated					
Manadon Sink Fund	125,000	-	-	50,000	175,000
Total unrestricted funds	2,893,645	4,926,875	(4,160,183)	(44,218)	3,616,119
Restricted funds					
Premier League 4 Sport	4,888	-	(4,888)	-	-
Premier League Kicks	22,022	115,000	(126,431)	-	10,591
Premier League Primary Stars	-	100,000	(122,870)	22,870	-
Table tennis	4,071	-	(4,071)	-	-
Big Lottery - Family Health	4,361	-	(4,361)	-	-
EFL Trust Innovation Fund	4,167	-	(4,167)	-	-
Street Games	-	800	(1,000)	200	-
Active Through Football	-	109,534	(119,257)	9,723	-
Migrant Fund	934	-	(934)	-	-
Football Foundation Playzone	-	1,430,800	-	-	1,430,800
Household Support Grant	-	3,400	(3,470)	70	-
Brickfields (pre-construction)	2,072,207	994,668	(265,338)	-	2,801,537
PL Inspires	12,235	35,000	(45,979)	-	1,256

24. Funds (continued)

Rank: FIT	21,838	-	(21,898)	60	-
Premier League Fan Referral Pilot	2,307	-	(3,707)	1,400	-
Sports England	5,731	-	(11,798)	6,067	-
National Lottery - Million Hours Fund (Positive Youth Plymouth)	18,649	45,942	(62,183)	-	2,408
National Lottery - Food Club	12	-	(12)	-	-
Community Allotment - National Grid	3,779	-	-	-	3,779
FA Para Football Talent Hub	-	4,500	(4,585)	85	-
Premier League Fans Fund	-	25,000	(23,073)	-	1,927
Clothworkers' Foundation	50,000	-	-	-	50,000
Rank Foundation - Time 2 Shine Marketing	16,862	-	(19,610)	2,748	-
The FA Emerging Talent	-	27,200	(27,558)	358	-
Bernard Sunley	50,000	-	-	-	50,000
Garfield Weston	50,000	-	-	-	50,000
Sports England- Multi-Sports Activity Fund	-	9,800	(9,907)	107	-
Multiply	-	3,449	(3,882)	433	-
PCC - Community Recovery Fund	-	42,000	(10,780)	-	31,220
Sports England - Active Youth Plymstock	-	10,000	(10,097)	97	-
Rank Foundation - Time 2 Shine Facilities	-	30,992	(30,992)	-	-
Premier League PFA	-	12,500	(9,904)	-	2,596
Players Project Pilot	-	-	-	-	-
The Football Association- Innovation Project	-	5,820	(4,864)	-	956
Sports England- Ability Counts	-	15,000	(1,487)	-	13,513
Football Foundation - Plymouth	-	2,661	(2,661)	-	-
PlayZone Programme Project	-	-	-	-	-
Development Grant - Grant G-207858	-	-	-	-	-
ERF Delivery Company Ltd - PV Gran	-	40,000	-	-	40,000
Premier League Police Pilot Fund	-	39,000	(8,993)	-	30,007
Total restricted funds	2,344,063	3,103,066	(970,757)	44,218	4,520,590
Total funds	5,237,708	8,029,941	(5,130,940)	-	8,136,709

A key focus for the Trust is to engage in inspirational facility development to provide safe and inclusive community spaces. A designated Facility Fund has been established to further this aim and the Trustees are hopeful that the latest plan for development, currently in construction.

24. Funds (continued)

	At 1 July 2023 £	Incoming resources £	Resources expended £	Transfers £	At 30 June 2024 £
Unrestricted funds					
General					
General Funds	1,380,397	4,487,817	(3,938,099)	(161,470)	1,768,645
Facility Funds	1,000,000	-	-	-	1,000,000
	<u>2,380,397</u>	<u>4,487,817</u>	<u>(3,938,099)</u>	<u>(161,470)</u>	<u>2,768,645</u>
Designated					
Manadon Sink Fund	-	-	-	125,000	125,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>125,000</u>	<u>125,000</u>
Total unrestricted funds	<u>2,380,397</u>	<u>4,487,817</u>	<u>(3,938,099)</u>	<u>(36,470)</u>	<u>2,893,645</u>
Restricted funds					
Premier League 4 Sport	4,888	-	-	-	4,888
Premier League Kicks	57,471	115,000	(150,449)	-	22,022
Premier League Continuous Improvement	2,574	-	(2,574)	-	-
Premier League Primary Stars	-	100,000	(116,384)	16,384	-
EFL Trust infrastructure grant	2,085	-	(2,085)	-	-
Table tennis	4,071	-	-	-	4,071
Big Lottery - Family Health	4,361	-	-	-	4,361
FIT Fans	21,747	-	(22,137)	390	-
EFL Trust Extra Time	9,625	-	(9,625)	-	-
EFL Trust Innovation Fund	4,167	-	-	-	4,167
Armed Forces Covenant Fund	7,362	500	(8,240)	378	-
Children in Need	-	1,000	(1,000)	-	-
Street Games	8,216	7,200	(15,509)	93	-
Loneliness Fund	15,438	6,000	(21,455)	17	-
Active Through Football	77,840	58,744	(143,923)	7,339	-
Migrant Fund	9,160	-	(8,226)	-	934
Football Foundation Playzone	-	18,214	(21,779)	3,565	-
Household Support Grant	9,470	2,720	(12,247)	57	-
Community Led Local Development	189	-	(189)	-	-
EFL - Every player counts	4,935	-	(6,841)	1,906	-
Workplace travel grant	1,431	-	(1,431)	-	-
Brickfields (pre-construction)	413	2,071,794	-	-	2,072,207
PL Inspires	9,154	35,000	(31,919)	-	12,235
Rank: FIT	25,126	29,805	(33,093)	-	21,838
Safer Streets	50,550	25,000	(75,639)	89	-
Premier League Fan Referral Pilot	-	15,000	(12,693)	-	2,307
Sports England	-	9,500	(3,769)	-	5,731
National Lottery - Million Hours Fund (Positive Youth Plymouth)	-	22,971	(4,322)	-	18,649
National Lottery - Food Club	-	24,455	(24,443)	-	12
Community Allotment - National Grid	-	4,500	(721)	-	3,779
FA Para Football Talent Hub	-	4,500	(4,505)	5	-
Premier League Fans Fund	-	25,000	(27,608)	2,608	-
Clothworkers' Foundation	-	50,000	-	-	50,000
Rank Foundation - Time 2	-	29,375	(12,513)	-	16,862

24. Funds (continued)

Shine Marketing	-	20,000	(23,639)	3,639	-
The FA Emerging Talent	-	50,000	-	-	50,000
Bernard Sunley	-	50,000	-	-	50,000
Garfield Weston	-	50,000	-	-	50,000
Total restricted funds	330,273	2,776,278	(798,958)	36,470	2,344,063
Total funds	2,710,670	7,264,095	(4,737,057)	-	5,237,708
	At 1 July 2024	Incoming resources	Resources expended	Transfers	At 30 June 2025
	£	£	£	£	£
Unrestricted funds					
General					
General Funds	1,768,645	4,926,875	(4,160,183)	(94,218)	2,441,119
Facility Funds	1,000,000	-	-	-	1,000,000
	2,768,645	4,926,875	(4,160,183)	(94,218)	3,441,119
Designated					
Manadon Sink Fund	125,000	-	-	50,000	175,000
Total unrestricted funds	2,893,645	4,926,875	(4,160,183)	(44,218)	3,616,119
Restricted funds					
Premier League 4 Sport	4,888	-	(4,888)	-	-
Premier League Kicks	22,022	115,000	(126,431)	-	10,591
Premier League Primary Stars	-	100,000	(122,870)	22,870	-
Table tennis	4,071	-	(4,071)	-	-
Big Lottery - Family Health	4,361	-	(4,361)	-	-
EFL Trust Innovation Fund	4,167	-	(4,167)	-	-
Street Games	-	800	(1,000)	200	-
Active Through Football	-	109,534	(119,257)	9,723	-
Migrant Fund	934	-	(934)	-	-
Football Foundation Playzone	-	1,430,800	-	-	1,430,800
Household Support Grant	-	3,400	(3,470)	70	-
Brickfields (pre-construction)	2,072,207	994,668	(265,338)	-	2,801,537
PL Inspires	12,235	35,000	(45,979)	-	1,256
Rank: FIT	21,838	-	(21,898)	60	-
Premier League Fan Referral Pilot	2,307	-	(3,707)	1,400	-
Sports England	5,731	-	(11,798)	6,067	-
National Lottery - Million Hours) Fund (Positive Youth Plymouth	18,649	45,942	(62,183)	-	2,408
National Lottery - Food Club	12	-	(12)	-	-
Community Allotment - National Grid	3,779	-	-	-	3,779
FA Para Football Talent Hub	-	4,500	(4,585)	85	-
Premier League Fans Fund	-	25,000	(23,073)	-	1,927
Clothworkers' Foundation	50,000	-	-	-	50,000
Rank Foundation - Time 2	16,862	-	(19,610)	2,748	-
Shine Marketing	-	-	-	-	-
The FA Emerging Talent	-	27,200	(27,558)	358	-
Bernard Sunley	50,000	-	-	-	50,000

24. Funds (continued)

Garfield Weston	50,000	-	-	-	50,000
Sports England- Multi-Sports Activity Fund	-	9,800	(9,907)	107	-
Multiply	-	3,449	(3,882)	433	-
PCC - Community Recovery Fund	-	42,000	(10,780)	-	31,220
Sports England - Active Youth Plymstock	-	10,000	(10,097)	97	-
Rank Foundation - Time 2 Shine Facilities	-	30,992	(30,992)	-	-
Premier League PFA Players Project Pilot	-	12,500	(9,904)	-	2,596
The Football Association- Innovation Project	-	5,820	(4,864)	-	956
Sports England- Ability Counts	-	15,000	(1,487)	-	13,513
Football Foundation - Plymouth PlayZone Programme Project	-	2,661	(2,661)	-	-
Development Grant - Grant G-207858 ERF Delivery Company Ltd	-	40,000	-	-	40,000
PV Grant	-				
Premier League Police Pilot Fund	-	39,000	(8,993)	-	30,007
Total restricted funds	<u>2,344,063</u>	<u>3,103,066</u>	<u>(970,757)</u>	<u>44,218</u>	<u>4,520,590</u>
Total funds	<u>5,237,708</u>	<u>8,029,941</u>	<u>(5,130,940)</u>	<u>-</u>	<u>8,136,709</u>

Purpose of restricted funds

Premier League 4 Sport:

Funding to encourage more young people into sport.

Premier League Kicks:

A project with the aim of using football to bring communities together and engage with young people. It involves football and other sports sessions and the encouragement of volunteering.

Premier League Primary Stars:

Funding for a programme which uses the appeal of the Premier League and professional football clubs to inspire primary school children to learn, be active and develop important life skills.

Table Tennis:

A Sport England funded initiative, using table tennis as a means of introducing a sporting habit for life, whilst raising aspirations through sport.

Big Lottery - Family Health:

Big Lottery funding to support the running of a dementia café.

Sports England - Extra Time:

A project designed to engage retired and semi-retired people and ultimately aimed at combatting loneliness and inactivity.

EFL Trust - Innovation Fund:

Funding used for the delivery of the Prison Programme - Alternative Lives project.

Street Games:

Estate-based multi-sport provisions for young people who have been referred by an external organisation to the police, and then guided into our delivery as a mechanism of life improvement.

Active Through Football:

A project which aims to increase activity levels amongst inactive adults aged between 30 and 50 years of age.

Migrant Fund:

The central migrant fund is a project funded by MHCLG and its sole purpose is to support a network of organisations trying to use events and programmes to improve levels of social harmony in four key highlighted wards of Plymouth.

Football Foundation - Playzone

Community engagement grant to undertake local research across Cornwall and Plymouth in respect of new capital investment opportunities.

Household Support Grant:

A fund to provide support for families living with low incomes/long-term unemployment struggling with increased bills and caring for family members.

Rank: Time 2 Shine:

A programme designed to address organisational development needs within a social enterprise or charity and to enable a leader with the right skills mix, talent and work ethic to experience a 12 month full-time paid position within a supportive work environment.

PL Inspires:

Premier League Inspires empowers participants to develop personal, social, employability and life skills, through a series of regular face-to-face group sessions, mentoring, workshops and social action projects, providing pupils with the help they need now and supporting them to plan for their future.

Rank - FIT:

A weight management programme designed to achieve long term improvements in weight loss, increased physical activity, diet, and psychological wellbeing through workshops and physical activity sessions.

FA Emerging Talent:

Funding provided to allow greater accessibility to the player pathway and more inclusivity for female players to enhance player development.

Community Ownership Fund (COF):

Government funding to take ownership of assets that are at risk of loss in the community.

Youth Investment Fund (YIF):

Government funding to improve the health and wellbeing of young people. It will equip young people with skills for work and life, empowering them to be active members of their community and society as a whole.

Bernard Sunley:

Support with Brickfields Capital development and ensuring the site provides health and well-being for participants, reducing social isolation, helping raise education standards and also ensuring the site is accessible for all.

Garfield Weston:

Support with Brickfields Capital development and ensuring the site provides health and well-being for participants, reducing social isolation, helping raise education standards and also ensuring the site is accessible for all.

Premier League Fans Fund:

Strengthen of fan engagement, inclusion, and community connections in football, working in partnership with the Football Club.

Premier League Fan Referral Pilot:

Encourages fans to invite new supporters, growing communities, enhancing experiences, and rewarding loyalty.

FA Para Football Talent Hub:

Identifies and develops talented para footballers, providing pathways to progress within England's national disability teams.

National Grid's Community Grant:

To fund a community allotment-that boost sustainability, education, and community wellbeing.

National Lottery - Million Hours Fund:

A youth-work funding opportunity aimed at reducing youth ASB in targeted areas of UK. ACT, in partnership with 4GCT and YMCA Plymouth, aim to deliver a youth hub programme (Kicks style) across multiple sites and evenings mirroring our previous Pathfinder project.

National Lottery - funded Food Club:

Provides affordable food and community support to tackle food insecurity and strengthen local connections.

PCC - Community Recovery Fund:

This project aims to create community cohesion and celebrate diversity among young people aged 11-18 in Plymouth as we look to create a welcoming and inclusive future for the city of Plymouth.

Clothworkers Foundation:

Redevelopment of sports centre into a community hub for a charity which works with the local community affected by economic disadvantage in Devon.

Sports England - Active Youth Plymstock:

A multi-sport community programme will support young people ages 11-18 who are in Plymstock and surrounding areas. The programme will encompass a multi-sport offer as well as youth work provision.

Premier League Police Partnerships Pilot:

This project will support young people aged 8 to 18 in Plymouth and Torbay who are at risk of engaging in anti-social behaviour (ASB), drug misuse and violence. Our targeted approach will enhance police insight, strengthen community relationships and expand our one-to-one targeted mentoring.

Sports England - Multi Sports Activity Fund:

The programme will encompass a multi-sport offer as well as youth work provision.

Devon Multiply - Winning with Numbers:

This project will provide support to parents who want to improve their numeracy skills and confidence so that they can help their children and also their own progress.

Premier League PFA Players Project Pilot:

Adults (18-64). Whilst the project will facilitate fun and engaging football sessions for children with Autism. Sessions will also empower parents with knowledge and confidence around Autism, and the wider services and support available.

ERF Delivery Company Ltd - PV Grant:

Blended grant, 60% grant, 40% loan for energy efficiency PV at Brickfields Changing Room Block.

Sports England - Ability Counts:

Sport England Movement Fund to support Ability Counts launch from Foulston Park. Funding will support children with disabilities to access multi-sport from FPP, including purchasing a powerchair.

The Football Association - Innovation Project:

Fund closely associated with the FA's Girls Emerging Talent Centres, aimed at fostering innovation and boosting girls' football participation across England.

Fund Transfers

Transfers to the general fund were made where the funds in question had been fully utilised in previous years and the appropriate support costs had not been charged to the fund. Transfers from the general fund were made to various funds either where their had been an overspend on the activity or an element was match funded from reserves.

25. Analysis of net assets between funds

	Unrestricted Funds General £	Restricted Funds £	At 30 June 2025 £
Tangible fixed assets	1,026,906	4,382,337	5,409,243
Fixed asset investments	1	-	1
Current assets	2,706,117	594,354	3,300,471
Current liabilities	(86,898)	(486,108)	(573,006)
Total net assets	3,646,126	4,490,583	8,136,709

	Unrestricted Funds General £	Restricted Funds £	At 30 June 2024 £
Tangible fixed assets	658,178	2,074,638	2,732,816
Current assets	2,689,360	296,019	2,985,379
Current liabilities	(417,422)	(63,064)	(480,486)
Total net assets	2,930,116	2,307,593	5,237,709

26. Related party transactions

Mr J Morgan, Mr P Berne and Mr A Parkinson were directors of Plymouth Argyle Football Club Limited ("PAFC") throughout the year.

During the year sales invoices totalling £294,215 (2024: £132,320) were raised by the Trust to PAFC, principally in respect of facilities hire, salary recharges and recharged project delivery costs. Purchases of kit, equipment, tickets and other recharged amounts from PAFC totalled £318,267 (2024: £243,635). A net balance of £11,825 (2024: £26,481) was due from the Trust to PAFC at the year end in respect of trading account balances.

27. Capital commitments

At the reporting date the company had contracted but not provided for capital commitments amounting to £2,450,000 (2024: £nil).

These commitments relate to the construction and development of fixed assets that are expected to be completed in the next financial year.

PLYMOUTH ARGYLE FOOTBALL IN THE COMMUNITY TRUST TRADING AS



ARGYLE
COMMUNITY
TRUST



ARGYLECOMMUNITYTRUST.CO.UK

PLYMOUTH ARGYLE FOOTBALL CLUB, HOME PARK,
PLYMOUTH, DEVON, PL2 3DQ.
REGISTERED CHARITY NUMBER 1128906.